







Paradigm	Craft Production	Mass Production	Flexible Production	Mass Customization and Personalization	Sustainable Production
Paradigm started	~1850	1913	~1980	2000	2020?
Society Needs	Customized products	Low cost products	Variety of Products	Customized Products	Clean Products
Market	Very small volume per product	Demand > Supply Steady demand	Supply > Demand Smaller volume per product	Globalization Fluctuating demand	Environment
Business Model	Pull sell-design- make-assemble	Push design-make- assemble-sell	Push-Pull design-make- sell-assemble	Pull design-sell- make-assemble	Pull Design for environment-sell- make-assemble
Technology Enabler	Electricity	Interchangeable parts	Computers	Information Technology	Nano/Bio/Materia Technology
Process Enabler	Machine Tools	Moving Assembly Line & DMI	FMS Robots	Reconfigurable Manufacturing Systems	Intelligent Manufacturing













































